



San Francisco Public Utilities Commission  
Citizens' Advisory Committee

MEETING MINUTES

Tuesday, March 17, 2026  
5:30 p.m. – 7:00 p.m.  
525 Golden Gate Ave., 3<sup>rd</sup> Floor Tuolumne Conference Room

Members of the public may observe and participate via Zoom virtual conference software

The Zoom meeting:

[https://sfwater.zoom.us/rec/share/ZEFU0X\\_JVgJ3cZCwZuEWu2j6r9T8y7ufkWNys3l6GjWk\\_3wYTzqqSz8LUxIRjvw.3b-tqiViH4K1LTtT](https://sfwater.zoom.us/rec/share/ZEFU0X_JVgJ3cZCwZuEWu2j6r9T8y7ufkWNys3l6GjWk_3wYTzqqSz8LUxIRjvw.3b-tqiViH4K1LTtT)

Meeting Recording Passcode:

716777

**Mission:** The Wastewater Subcommittee shall review sewage and stormwater collection, treatment, and disposal system replacement, recycling, and other relevant plans, programs, and policies ([Admin. Code Article XV, Sections 5.140 - 5.142](#)).

**Members:**

<b>Douglas Jacuzzi (Chair)</b>	Aaron Hebert (D9)
<b>(D4)</b>	VACANT (D10)
Cal Law (D1)	Jennifer Clary (D11)
Erin Roach (D2)	Andrea Baker (B-Small Business)
Sally Chen (D3)	Arthine Cossey van Duyne (B-Environ. Justice)
Lila Holzman (D5)	VACANT (M-Large Water User)
Barklee Sanders (D6)	Sarah Atkinson (M-Environmental Org.)
Julia Alicia Hernandez (D7)	Thomas Smegal (M-Regional Water Customers)
Amy Nagengast (D8)	Loretta Dickerson-Smith (M-Engineering/Financial)

**D = District Supervisor appointed, M = Mayoral appointed, B = Board President appointed**

**Staff Liaisons:** Lexus Moncrease and Lupita Garcia

Staff Email for Public Comment: [cac@sfwater.org](mailto:cac@sfwater.org)

**ORDER OF BUSINESS**

**1. Call to Order and Roll Call at 5:32 pm**

Present (10): Jacuzzi, Law, Chen, Holzman, Sanders, Hebert, Clary, Cossey Van Duyne, Atkinson, Dickerson-Smith

Absent (4): Roach, Hernandez, Nagengast, Smegal\*

\*Smegal marked present at 5:34pm

Staff/Presenters: Jennifer Lee, Manisha Kothari

**Daniel Lurie**  
Mayor

**Joshua Arce**  
President

**Stephen E. Leveroni**  
Vice President

**Avni Jamdar**  
Commissioner

**Kate H. Stacy**  
Commissioner

**Meghan Thurlow**  
Commissioner

**Dennis J. Herrera**  
General Manager



Members of the Public: Peter Drekmeier, Chrstina Berteau, Norma, Denise Louie, Danielle McPherson, Mark Shahinian, Thomas Francis, Lisa Bilit.

**2. Approve [January 20, 2026, Meeting Minutes](#)**

A motion was made (Clary) and seconded (Hebert) to approve the January 20, 2026, Meeting Minutes.

The minutes were approved by the following votes:

AYES (11): Jacuzzi, Law, Chen, Holzman, Sanders, Hebert, Clary, Cossey van Duyne, Atkinson, Smegal, Dickerson-Smith

NOES (0):

ABSENT (4): Roach, Hernandez, Nagengast, Baker,

Public Comment: None.

**3. Public Comment:** Members of the public may address the Committee on matters that are within the Committee's jurisdiction and are not on today's agenda.

Public Comment: None.

**4. Report from the Chair**

- Welcome members, staff, and the public
- [Ohlone Tribal Land Acknowledgement](#)
- Welcome new CAC Members!

Public Comment: None

**5. Presentation and Discussion: [Urban Water Management Plan](#), Jennifer Lee, Water Resources Specialist Water Resources Division, Water Enterprise  
*Presentation:***

- Draft 2025 Urban Water Management Plan
- History of Urban Water Management Plans (UWMPs)
- UWMP Context
- Contents of the UWMP
- Background on Demand Projections
- New Updates to the 2025 Demand Projections
- Historic Retail Demands
- Multiple Demand Scenarios Show a Range of Potential Retail Demands
- Historic Retail Demands and Per Capita Usage Remain Steady Over the Past Five Years
- Per Capita Usage is Expected to Decrease While Retail Demands and Population are Expected to Rise
- Conservation and Onsite Water Reuse Contribute to Water Savings Over Time
- Future Demand Projections Driven by Housing and Jobs Growth
- Local Supplies Diversity Retail Demands
- Total Projected Retail Demands by Supply Under the UWMP Scenario
- Bay Area Reliance on Hetch Hetchy Regional Water System
- Total Retail Demands and Wholesale Purchase Projections Under the UWMP Scenario
- Projected Supply Availability: Normal Years
- Projected Supply Availability *Impact of Bay-Delta Plan Amendment in Dry Years*

- Water Shortage Contingency Plan: Addressing Retail Water Shortages
- Public Comment Process & Next Steps
- Questions?
- Reference Slides
- Growth Rates Vary Among Housing/Population, Employment, and Water Demand (UWMP Scenario)
- Growth Rates Vary Among Housing/Population, Employment, and Water Demand (Historical Growth Scenario)
- Growth Rates vary Among Housing/Population, Employment, and Water Demand (DOF and Moody's Scenario)

#### *Discussion*

- **Member Holzman** asked what BAWSCA stands for.

**Member Smegal** responded it is his organization and represents the wholesale customer.

**Member Clary** further responded it is Bay Area Water Supply and Conservation Agency.

- **Member Holzman** asked what UWMP stands for.

**Staff Lee** responded it is the Urban Water Management Plan.

- **Member Atkinson** asked what the units are.

**Staff Lee** responded it is millions of gallons per day (MGD).

**Member Clary** asked if the units are in the bottom right table.

**Staff Lee** responded yes.

- **Member Holzman** asked how climate change affects supply levels.

**Staff Lee** responded there is a long-term vulnerability assessment that was completed in 2022/2023 where the SFPUC looked at how climate change might affect supplies and recommends reading the assessment to learn more. Climate Change also affects the demand side and the SFPUC does look at increases in temperature and precipitation. What the economist found was that in San Francisco the demands are relatively inelastic. This information is captured in our Demand Projections technical memo which is an appendix.

- **Member Atkinson** commented that the City of East Palo Alto does not get 100% of their water from the SFPUC and has two small water systems that are well water that serve about 6,000 residents.

**Member Smegal** responded technically yes because the City of East Palo Alto is a BAWSCA agency.

**Member Clary** further responded they are not part of the City of East Palo Alto water system.

- **Member Atkinson** asked what the active conservation savings programs are.

**Staff Lee** responded they include toilet rebates, free fixtures, free aerators and rain barrel and cistern rebate. These are programs that SFPUC offers to customers which they can take advantage of. SFPUC estimates how much participation would occur over the years and this translates into water savings. The on-site water reuse comes from the non-potable water ordinance that requires buildings or projects over 100,000 gross square feet to install an off-site water reuse system to reuse either gray or black water for either toilet flushing or irrigation, depending on if it is residential or commercial.

- **Member Smegal** asked for the groundwater that is presented on slide 13, is that the annual yield or is that the installed capacity.

**Staff Lee** responded it is estimated and projected use from the San Francisco groundwater project for in-city potable use and irrigation at Golden Gate Park and Castlewood is entirely on wells.

**Staff Kothari** further responded San Francisco Groundwater Project estimates the yields of how much water would come out and what SFPUC does it subtract the water that is used for irrigation at Golden Gate Park because essentially when the Westside comes online that replaces the irrigation supply. The San Francisco Ground Water Project can yield 4 MGD.

- **Member Hebert** asked if the UWMP in anyway need to adopt the wholesale numbers or does it just focus on San Francisco's demand.

**Staff Lee** responded SFPUC is a retailer and a wholesaler since we sell water to 26 wholesale customers represented by BAWSCA and BAWSCA is a liaison where they do water conservation programs and facilitate water demand projections on behalf of the wholesale customers. The wholesale customers are responsible for looking at the assumptions BAWSCA provides and have opportunities to adjust the assumptions for their service area.

**Member Smegal** commented he would be happy to have somebody present the BAWSCA demand study.

- **Member Cossey van Duyne** commented that she has a series of environmental justice concerns and will be submitting those in a written format directly.
- **Member Clary** commented since there are new member it would be helpful to have background on the issue and several years ago an analysis was done at the behest of legislature to determine how much water needed to stay in the Tuolumne River and in 2016/2017, the State Board determined that 30-50% of natural flow needed to stay in the river. They started the voluntary agreement process because this is part of the Delta Tunnel and the parties forced to release water is the senior and junior water rights holders which are San Francisco and the two irrigation districts that pull off the Tuolumne. They along with all the water users in the San Joaquin Valley said it was not possible and so they've negotiated for almost a decade under the Voluntary Agreements that is now renamed to the Healthy Rivers and Landscapes. The problem is salmon populations are declining because San Francisco diverts 80% of it's flow to agriculture and urban use only for a small piece to be used.
- **Member Sanders** asked who is eligible for rebates.

**Staff Lee** responded as far as she understands, all SFPUC retail customers are eligible for our rebates including suburban retail customers and we have customers that are close to the distribution line such as in Daly City, Brentwood so these customers are even eligible.

**Staff Kothari** further responded the head of the SFPUC's conservation department confirmed residents in Treasure Island are eligible for rebates in San Francisco but have some nuances.

**Member Sanders** asked if they have been paid since the bills go through the master tenant of Treasure Island not the residents.

**Member Clary** commented the landlord pays their water bill so they would be required to do the water conservation device and get the rebate and asked if Treasure Island tenants pay their water bill.

**Member Sanders** further commented it is nuanced but a certain portion of rent goes towards the utilities, but it is one master meter, and tenants have no ability to individually meter their water use.

**Staff Kothari** responded she does not know who has participated or attempted to participate in the program but can follow up with the conservation team.

**Staff Lee** further responded the SFPUC Conservation Team has just published the 2025 conservation plan and Julie Ortiz, the manager, can answer any questions related to conservation.

- **Member Law** asked if retail includes residential and commercial and what is included in wholesale.

**Staff Lee** responded that retail includes residential and commercial where wholesale represents the 26 cities represented by BAWSCA.

- **Member Clary** commented the design drought seems to be outdated since it is not the way SFPUC operates the system now and asked why they are still using it.

**Staff Kothari** responded that the 5-year requirement is part of the Urban Water Management Plan. The State used to require every 3-years but changed it to every 5 years but SFPUC's design drought for planning purposes and help inform those 5 years are years 2 through 6 in the design drought because you don't know you are in a drought at year 1. Years 2 through 6 of the design drought are reflected in the UWMP.

- **Member Clary** asked if the SFPUC is required to assess its storage and tell the state how they plan to provide water on an annual basis.

**Staff Lee** responded yes, and it is done through a separate annual report.

**Member Clary** commented years 7 and 8 are superfluous.

**Member Kothari** responded SFPUC does 8 and it is the choice of the utility for planning purposes to know that our designed drought does not draw us down to 0 at the end which in a practical operation sense we would not draw down to that level.

**Member Clary** commented this is exactly why she does not understand the 8-year design drought because if you are in year 4 of a drought, you will be proactively thinking of other strategies.

**Staff Kothari** responded it is a planning tool and shows how operational changes would happen if we were drawing towards zero by putting two droughts back-to-back.

Public Comment:

- **Denise Louie**, a San Francisco rate payer asked if affordability is a required component of the plan and commented the CAC has not been presented with the full picture. For example, because of what the SFPUC and water districts have been doing to block the implementation of the Delta Plan, the Bay Delta ecosystem is in full collapse. The CAC has not been presented with how much the monthly rate for water will be during the next few years due to the SFPUC's 10-year capital plan which will raise rates to very near if not crossing the affordability line for average rate payers.
- **Peter Drekmeier**, Policy Director at Yosemite Rivers Alliance commented when he thinks of supply, he thinks of water that is available including storage. Every year there are entitlements which add water to storage and then there are uses and losses that that water out of storage and thinks it is deceptive because when storage is full the SFPUC has enough storage for 6 years meaning if it did not rain for 6 years, it would not run out of water. Every year SFPUC is picking up water and in an average year, SFPUC is entitled to 3 years' worth of water so there needs to be a very dry extended drought to have an impact. Other water agencies like Valley Water and East Bay MUD plan for a 6-year drought of record whereas the SFPUC plans for that drought combined with the driest two-year period in 76-77 where the SFPUC basically got no water and needs to stretch 6 years' worth of water into 8 years and that is included in slide 18. At current demand, we could manage the 6-year drought of record with the Bay Delta Plan in place with no more than 15% rationing. There are so many different scenarios but only present one doom and gloom which is a drought that is 72% more severe than Valley Water and East Bay MUD and 19 times less likely to happen. He would love to present to the CAC and previously was able to present but is no longer able to present to the SFPUC or to BAWSCA.
- **Mark Shahinian**, from the Sierra Club San Francisco commented the Bay Delta Plan is one of the top priorities for the Sierra Club in California. It is extremely important to the entire ecosystem and a big part of what happens on the Tuolumne River. For those curious to the 12% rate increase and why we've moved to the Healthy Rivers and Landscape Agreement it has to do with this plan which is a general orientation of the executives at SFPUC. In 2024, ratepayers in San Francisco conserve 40% more than they did in 2000 and yet this UWMP projects only a 7% savings per capita going forward in the next 25 years. Sierra Club has come out with a different model in terms of demand and urges members of the CAC to look at it. Sierra Club sent a letter to the members and urged members to think, ask good questions and push the SFPUC to do things differently.

**6. Discussion: Chair Address to the Full CAC**, Doug Jacuzzi, Full CAC Chair

*Topics to be discussed:*

- How to increase member communication with the public?
- How to increase communication/engagement with SPUC Commissioners?
- How to become more methodical in our communication (resolutions, public comment, letters of support)
- Regular meeting with appointing authority (BOS, BOS Pres., Mayor)

- Social Media Presence

Discussion:

- **Chair Jacuzzi** commented that this is a carryover from January's meeting and asked the group to consider what they as a body can do to further engagement with the public and with SFPUC staff and commissioners and to stick to the list of topics listed on the agenda. Chair Jacuzzi has been working with Staff Moncrease on website updates, one of which include photos next to the member biographies if all members agree. Another update is having few clicks to get to the calendars, so the public know when CAC meetings happen and have better access to the agenda and asked how CAC can engage with communities.
- **Member Sanders** commented the Sunshine Ordinance and Brown Act is something that is never talked about and should educate the public more on and asked for the link to San Francisco nextrequest, the platform to request public records be posted on the CAC page.
- **Member Holzman** commented the website could be improved in a few ways and a lot of members of the public are not going to be going to the website, so we need to go to them. When she was interviewing for this seat, she was talking to her supervisor, and her supervisor does a lot of face-to-face community engagement and is starting to think about how people in District 5 know if they have questions about water, wastewater, power, they can come to her. Fliers are also something CAC can put up around their neighborhood or build an email list, listing the member's emails so they know who to email in case they have questions.
- **Member Clary** commented previously there were regular presentations by the Communications team and the question that always comes up is since the SFPUC is so large, how do people find what they need to know when they need to know it and the website will never be enough so social media plays a role. Every project should have a social media plan.
- **Member Cossey van Duyne** commented leveraging outreach with fliers to the libraries and environmental science and science departments within the schools to begin outreaching to the next generation of advocates, and it is on all members to go meet with their supervisor and talk to the organizations that represent the voices. When she first joined, she talked to the team at the City who runs Environmental Justice (EJ) and they have a whole EJ group they engage and it is through that group she is hoping to get information identify and escalate issues as it applies to water, power, and sewer and asked if it is possible for SFPUC to announce when the meetings are on SFPUC social media pages.
- **Member Law** commented the SFPUC has a presentation on Public Power and they are asking groups to come to them to ask to do the presented and they have tried to connect SFPUC to organizations in their neighborhood and has only been able to do one presentation because of logistical challenges and wishes instead SFPUC had these logistics resolved and could tell organizations to attend a scheduled presentation.

**Member Clary** commented it would be good for the Comms presentation to learn how many public presentations were given on topics over the last year like going to neighborhood groups because in the past, when wastewater was doing their capital improvement projects, they would do presentations all over the City and while projects

have communications staff who can help answer questions the public does not know and does not know who it is.

**Member Holzman** asked if this information should be in a newsletter because it is hard to find.

**Member Clary** responded that the CAC is a voluntary position and can help provide introductions and work with them, but staff can do more than CAC members.

- **Member Cossey van Duynes** commented it would be great to get a briefing from the Customer Service team since they receive frontline complaints and would be good to have data on issues to present to the Commissioners.

**Member Holzman** further commented Supervisors also receive constituent complaints.

- **Chair Jacuzzi** thanked everyone for their ideas and will follow up with Staff Moncrease to see what the CAC is able to do and put these into effect and asked in the meantime for CAC members who are a district representative, to reach out to their supervisor to get the SFPUC CAC on the district newsletters.

Public Comment: None.

## 7. Staff Report

- Member Biography Photo
  - Member bio pictures will be taken at the next Full CAC meeting.
- Member Contact Info
  - Contact information will be sent to CAC members and to please keep Staff Moncrease copied in communications and not to message more than one other member on the CAC.
- Brown Act Reminders

Public Comment: None.

## 8. SFPUC Communications

### *General*

- [SFPUC Wildfire Mitigation Plan 2025](#)
- [Capital Financing Plan FY 2025-26 to FY 2034-35](#)
- [Hazards and Climate Resilience Plan 2025 Update](#)

### *Water Enterprise*

- [Long-term Vulnerability Assessment and Adaptation Plan](#)
- [Water Enterprise Capital Improvement Program Report, FY 2024-25 Q4](#)
- [Hetch Hetchy Capital Improvement Program Report, FY 2024- 25 Q4](#)
- [Alternative Water Supply Annual Progress Report](#)
- [2009 Water Supply Agreement Quarterly Update](#)
- [Onsite Water Reuse Projects](#)
- [Supplemental Appropriation of Earthquake Safety and Emergency Response \(ESER\) 2010 and 2014 General Obligation Bonds Interest Earnings](#)
- [Water System Improvement Program Report, FY 2024-25, Q4](#)

### *Wastewater Enterprise*

- Recent Wastewater Enterprise Bond Sale Results – no update
- [Wastewater Enterprise Quarterly Report \(Q4 FY2024-25\)](#)

### *Power Enterprise*

- [CleanPowerSF Update](#)

- [PG&E Interconnection Report, FY 2023-24, Q4](#)

Public Comment: None.

## 9. [Future Agenda Items and Resolutions](#)

Public Comment: None.

## 10. Announcements/Comments Please visit [www.sfpuc.gov/cac](http://www.sfpuc.gov/cac) for confirmation of the next scheduled meeting, agenda, and materials.

Public Comment: None.

## 11. Adjournment at 7:05 pm

For more information concerning the agendas, minutes, and meeting information, please visit [sfpuc.gov/cac](http://sfpuc.gov/cac). For more information concerning the CAC, please contact by email at [cac@sfgwater.org](mailto:cac@sfgwater.org) or by calling (415) 517-8465.

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根據三藩市行政法第91章"語言服務條例", 中文、西班牙語和/或菲律賓語口譯服務在有人提出要求後會提供。翻譯版本的會議記錄可在委員會後要求提供。其他語言協助在可能的情況下也可提供。請於會議前至少48小時致電((415) 517-8465或電郵至[cac@sfgwater.org](mailto:cac@sfgwater.org)] Lexus Moncrease 提出口譯要求。逾期要求, 在可能狀況下會被考慮。

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De acuerdo con la Ordenanza de Acceso a Idiomas "Language Access Ordinance" (Capítulo 91 del Código Administrativo de San Francisco "Chapter 91 of the San Francisco Administrative Code") intérpretes de chino, español y/o filipino (tagalo) estarán disponibles de ser requeridos. Los minutos podrán ser traducidos, de ser requeridos, luego de ser aprobados por la comité. La asistencia en idiomas adicionales se tomará en cuenta siempre que sea posible. Para solicitar asistencia con estos servicios

favor comunicarse con Lexus Moncrease al (415) 517-8465, o [cac@sfgwater.org](mailto:cac@sfgwater.org) por lo menos 48 horas antes de la reunión. Las solicitudes tardías serán consideradas de ser posible.

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### **Lobbyist Registration and Reporting Requirements**

Individuals and entities that influence or attempt to influence local legislative or administrative action may be required by the San Francisco Lobbyist Ordinance [SF Campaign & Governmental Conduct Code §2.100] to register and report lobbying activity. For more information about the Lobbyist Ordinance, please contact the San Francisco Ethics Commission at 25 Van Ness Avenue, Suite 220 San Francisco, CA 94102, Phone: (415) 252-3100/Fax: (415) 252-3112, Email: [ethics.commission@sfgov.org](mailto:ethics.commission@sfgov.org).

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